







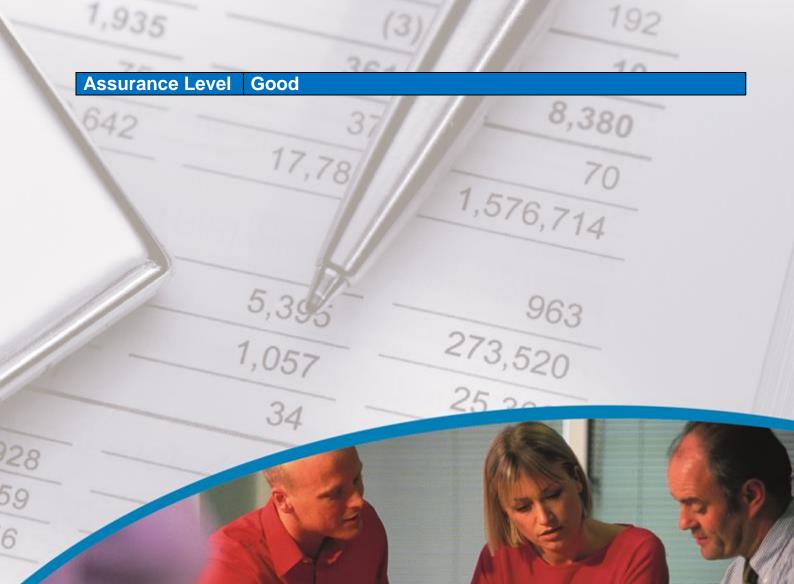


SHROPSHIRE COUNCIL AUDIT SERVICES

"ADDING VALUE"

FINAL INTERNAL AUDIT REPORT

WME CORPORATE GOVERNANCE AND RISK MANAGEMENT 2019/20



Audit Data

Customer: West Mercia Energy Nigel Evans, Director **Report Distribution:** Auditor(s): Shelley Taylor Fieldwork Dates: 7 & 8 October 2019 8 October 2019 **Debrief Meeting:** 10 October 2019 Draft Report Issued: 7 November 2019 Responses Received: 7 November 2019 **Final Report Issued:**

Assurance				
Previous Assurance Level	Current Assurance Level	Direction of Travel		
Good	Good	No change to control environment		

Introduction and Background

- 1. As part of the approved internal audit plan for 2019/20 Audit Services have undertaken a review of Corporate Governance and Risk Management.
- 2. This audit has been conducted in accordance with the Public Sector Internal Audit Standards.
- 3. Maintenance of the control environment is the responsibility of Management. The audit process is designed to provide a reasonable chance of discovering material weaknesses in internal controls. It cannot however, guarantee absolute assurance against all weaknesses including overriding of management controls, collusion, and instances of fraud or irregularity.
- 4. Audit Services would like to thank officers who assisted during the audit.
- 5. The audit was delivered on time and within budget.

Scope of the Audit

- 6. The following scope was agreed with key contacts at the beginning of the audit:

 To review the arrangements for Corporate Governance and Management of Risk during the current financial year.
- 7. The scope includes a follow up of recommendations made in the Corporate Governance audit 2018/19 audit. Where not implemented fully, these are revisited, and the findings included in this report.
- 8. Audit work was undertaken to give assurance on the extent to which the following management control objectives are being achieved. Objectives with a √ demonstrate that appropriate management controls are in place and upon which positive assurance can be given. Objectives with an X are those where the management controls are not being achieved:
 - The recommendations made in the previous Governance and Risk Management audits have been implemented.
 - √ There is an appropriate process in place to ensure that Strategic and
 Operational Risks are recorded in a suitable format in the Risk Register and
 regularly reported to the Joint Committee.
 - √ Satisfactory Corporate Governance arrangements are in place.

Assurance Level and Recommendations

9. An opinion is given on the effectiveness of the control environment reviewed during this audit. The level of assurance given is based upon sample testing and evaluation of the controls in place. This will be reported to Joint Committee and will inform the Annual Governance Statement which accompanies the Annual Statement of Accounts. There are four levels of assurance; Good, Reasonable, Limited and Unsatisfactory.

Audit Services can give the following assurance level on the area audited:

Good	There is a sound system of control in place which is designed		
	to address relevant risks, with controls being applied		
	consistently.		

10. Recommendations are made where control weaknesses, risks or areas for improvement have been identified and are of sufficient importance to merit being reported to you in accordance with auditing standards. There are four categories of recommendation; Best Practice, Requires Attention, Significant and Fundamental. The following table summarises the number of recommendations made in each category:

I	Total	Fundamental	Significant	Requires Attention	Best Practice
ĺ	1	0	0	1	0

- 11. A summary of the recommendations, together with the agreed management responses are included at **Appendix 1**. Implementation of these recommendations will address the risks identified and improve the controls that are currently in place.
- 12. The status of the recommendations accepted by management at the previous audit has been reviewed and is summarised in the table below:

Number of recommendations accepted by management at the last audit	1			
Recommendations implemented				
Recommendations partially implemented	-			
Recommendations superseded	1			
Recommendations not implemented	-			

Good progress has been made in the implementation of previous recommendations. Recommendations which remain outstanding are repeated in the Exception Report and Action Plan.

Audit Approach

- 13. The approach adopted for this audit included:
 - Review and documentation of the system.
 - Identification of the risks to achieving the business outcomes and associated key controls.
 - Follow up of previous recommendations.
 - Testing of controls to confirm their existence and effectiveness.
 - Identification of weaknesses and potential risks arising from them.
- 14. As Internal Audit report by exception, only those areas where control weaknesses and/or errors have been identified are included in this report. Recommendations to improve controls or enhance existing practice are detailed against each finding and the associated risk. Your Action Plan is included at **Appendix 1**. A more detailed report covering all the work undertaken can be provided on request.
- 15. In accordance with the Public Sector Internal Audit Standards, recommendations will be followed up to evaluate the adequacy of management action taken to address identified control weaknesses.

Ceri Pilawski Head of Audit

INTERNAL AUDIT EXCEPTION REPORT FOR WME CORPORATE GOVERNANCE AND RISK MANAGEMENT 2019/20

Fundamental	Significant	Requires Attention	Best Practice	
Immediate action required to	A recommendation to address a	A recommendation aimed at	Suggested action which aims to	
address a major control weakness	significant control weakness where	improving the existing control	improve best value, quality or	
which, if not addressed, could lead	the system may be working but	environment.	efficiency.	
to material loss.	errors may go undetected.			

Rec Ref.	Rec No.	Recommendation	Rec Rating	Proposed Management Action	Lead Officer	Date to be Actioned
3.1	1	The Equality in Employment policy should be updated to the (Shropshire Council) Equality Policy and approved by the Joint Committee.	Requires Attention	Agreed. We will liaise with Shropshire Council to ensure the current policy is reflected in the WME Staff Handbook and presented to the next Joint Committee.	Nigel Evans, Director	February 2020